

Candidature Questionnaire

Olympic Winter Games 2026

Table of Contents

Introduction	2	5. Games Delivery	42
Candidature Stage – Key Dates	2	5.1 Sports Expertise	43
1. Vision and Games Concept	3	5.2 Transport	44
1.1 Vision	4	5.3 Accommodation	48
1.2 Alignment with City/Regional development plans	4	5.4 Safety and Security	51
1.3 Venue Masterplan	6	5.5 Energy and Technology	52
1.4 Venue Funding	10	5.6 Finance	53
1.5 Games Dates and Competition Schedule	11	5.7 Marketing	55
2. Games Experience	21	5.8 Legal Matters	56
2.1 Athlete Experience (including Olympic Village(s))	22	5.9 Games Governance	59
2.2 Media Experience (including IBC/MPC)	25	5.10 Support for the Games	60
2.3 Spectator Experience	27	6. Guarantees	84
3. Paralympic Winter Games	29	6.1 Core Guarantees	85
4. Sustainability and Legacy	36	6.2 Additional Guarantees	91
		7. Instructions for the submission of the Candidature File	97



Introduction

With the Candidature Process 2026 the International Olympic Committee (IOC) introduces a new, collaborative approach based on cooperative dialogue and on-going support to Cities and National Olympic Committees (NOCs) interested in developing a candidature to host the Olympic Winter Games 2026. This new process places greater emphasis on sustainability and flexibility to allow cities / regions to come forward with projects that best match their long-term sports, economic, social and environmental development plans. There is no "one size fits all" solution. The IOC wants Olympic Games that work for each host city, region and country while still ensuring that the athlete experience is core to Games planning and delivery.

This contextual approach will also be reflected in the Candidature File to be submitted to the IOC. Each and every project will be different and this will be reflected in the Candidature File which will include some contextual elements depending on the individual Games project - e.g. not all questions will necessarily be applicable to all cities. The extent of information to be provided will be subject to a review after the Dialogue Stage.

The overall aim is to limit the efforts of the Candidate Cities to the information most relevant for their concept while enabling the IOC to fully understand and evaluate the proposed Games project.

Candidature Stage – Key Dates

October 2018 – September 2019

11 January 2019	Deadline for the submission of the Candidature File including core guarantees
February 2019	IOC expert pre-visits
March / April 2019	IOC Evaluation Commission analysis including a visit to each Candidate City and requests for submission of any additional information or guarantees
12 April 2019	Deadline for the submission of the complete Guarantee File
May 2019	Final Q&A session with the Evaluation Commission via individual video conference
June / July 2019	Publication of the Evaluation Commission Report on www.olympic.org
July 2019	Candidate Cities' right of response following publication of the Evaluation Commission Report
July 2019	Candidate City Briefing 2026 for IOC Members and International Olympic Winter Sports Federations
September 2019	Candidate Cities present to IOC Session in Milan, followed by election of the Host City 2026
6-9 months after the election	Individual debriefing with each NOC/Candidate City

1. Vision and Games Concept

Candidate Cities are requested to provide a description of their proposed vision and Games concept demonstrating how they will provide the framework for Games and legacy delivery.



1.1 Vision

Objective	Question/s	
To outline the broad vision for the Olympic Winter Games and the benefits that will be achieved for the local host communities	1. Describe your vision for the Olympic Winter Games and the main benefits, which will be achieved for your local community. What is the “unique story” of your Games?	In addition, also indicate how your Games project will contribute to the development of Olympic values and the Olympic Movement, including Olympic sports and the Olympic Winter Games.

1.2 Alignment with City/Regional development plans

Objective	Question/s	
Candidate Cities are to demonstrate that there is alignment of the Games concept with long-term city/regional plans.	2. Explain the strategic rationale for hosting the Games in terms of long-term city/region development. • Demonstrate how your Games concept will align with existing city/region development plans and strategies • Explain the alignment of your Games concept with your existing long-term/development plans on the basis of: - Social parameters (including sports and a healthy lifestyle) - Urban planning - Mobility - Economic parameters - Sustainability strategies	IOC Guiding Principles - Venues The following information contains important guidelines concerning the choice of venues. Venues are a critical success factor for the Olympic Games significantly impacting Games operations and legacy outcomes. It is therefore important that Candidate Cities and their Government/City partners have a coherent venue strategy which optimises use of existing venues and leverages the Olympic Games to enhance relevant and sustainable sport infrastructure. Where no long-term community benefit is achieved by specific Games venues, temporary and adapted solutions must be developed. For this stage of Games planning, it is important to establish a feasible venue solution which includes permanent construction, overlay, operations, transition to Paralympic Games (where applicable) and retrofit.

1.2 Alignment with City/Regional development plans

Objective	Question/s
	Some guiding principles are listed below: • Venues must be aligned with the masterplan of the Host City and post-Games legacy plans • Sustainability principles including resource efficiencies should be integrated into all aspects of venue design, planning and construction • For site selection and venue location: - Prioritise use of existing and planned venues including giving consideration to existing venues in other cities, regions and countries - Build new permanent venues only if there is a legacy need and a guaranteed long-term post-Games use - If there is no legacy need, seek a temporary solution including temporary adaptation of existing venues or fully temporary/relocatable venues • There are no minimum requirements for venue capacities. Instead, the capacity is to be defined according to the context taking into account the following criteria: - Capacity of any existing venue to be used - Capacity of a new or renovated venue for legacy use post-Games - Temporary capacity increase for Games use - Accessibility - Popularity of the sport in Host City/region/country - Ability to sell tickets and avoid empty seats - Single or multiple sessions per day - Full stadia considerations - Athlete friendly - Terrain venue footprint and layout (outdoor venues) - Loading and unloading at peak capacity - Transport capacity – inbound/outbound - Venue precincts, clusters or stand alone venues

1.3 Venue Masterplan

Objective	Question/s
To describe the Olympic Winter Games features and operational concepts and the rationale behind the Games concept	3. Outline your Olympic Winter Games Venue Masterplan and describe: - The rationale for the selection of venues in the Host City - The rationale and opportunities presented by the selection of any proposed sites outside the Host City - The key differentiators or characteristics of your Games concept which will help showcase the city/region and how this has been incorporated in your venue masterplan 4. Provide a Concept Map (Map A) for the Olympic Winter Games: A map of your city/region on which your project is superimposed thus giving a complete visual overview of your project. Instructions for the Concept Map for the Olympic Winter Games: Provide a map (no larger than A3 and clearly indicating the graphic scale used) of your city/region on which your project is superimposed. Map A should include all key Olympic venues and major infrastructure: - Competition venues - Opening/Closing Ceremony venue(s) - Olympic Village(s) - Other accommodation village(s) - Any major live sites or celebration/festival sites - IOC Hotels - Main Press Centre (MPC) - International Broadcast Centre (IBC) - Main transport infrastructure (airport(s), motorways, train/metro lines, etc.) Label each transport infrastructure item on the map consistent with a unique number (use same numbers as will be applied in Tables 71a, 71b, 71c and 71d (Transport Infrastructure) and observe the following colour code: - PALE BLUE: Existing infrastructure, no permanent works required - DARK BLUE: Existing infrastructure, permanent works required - GREEN: Planned infrastructure (irrespective of the Games) - RED: Additional infrastructure (necessary to host the Games) Should any venue or your main international airport not appear on this map, please use an arrow to indicate its direction and the distance. On the map, please draw a 10km radius around the Olympic Village(s). Provide a legend and indicate the North arrow.

1.3 Venue Masterplan

Objective	Question/s
To describe the location, ownership and characteristics of each competition and training venue	5. Use Table 5 (Olympic Winter Games Competition Venue Overview) to list for each sport/discipline: • All proposed competition venues • Sport • Name of zone (if any) • Name of cluster (if any) • Gross seating and standing (where applicable) capacities of competition venues • Legacy seating capacity • Temporary seating capacity • Current and post-Games use of venue • Games time warm-up capacity (if required for the sport/discipline) The venues in Table 5 (Olympic Winter Games Competition Venue Overview) should be attributed a unique colour-coded number. Observe the following colour code: • PALE BLUE: Existing infrastructure, no permanent works required • DARK BLUE: Existing infrastructure, permanent works required • GREEN: Planned permanent infrastructure (irrespective of the Games) • RED: Additional permanent infrastructure (Games dependent) • PINK: Temporary venues 6. Use Table 6 (Training Venue Overview) to list for each sport/discipline: • All proposed training venues • Name of zone (if any) • Name of cluster (if any) • Number of proposed training Fields of Play at each training venue • Venue type (existing, existing with permanent works, planned, additional, temporary) Please consistently apply this venue number/colour coding for all responses to questions below. Please also include training venues that are part of competition venues. The venues in Table 6 (Training Venue Overview) should be attributed a unique colour-coded number. Follow the same instruction as for competition venues.

1.3 Venue Masterplan

Objective	Question/s	
To describe the location, ownership and characteristics of each non-competition venue	7. Complete Table 7 (Non-Competition Venues) for all major non-competition venues including Opening/Closing Ceremony venue(s), IBC/MPC, Olympic Village(s) and Media/Other Village(s) (if applicable), which you will use for the Olympic Winter Games.	The non-competition venues in Table 7 (Non-Competition Venues) should be attributed a unique colour-coded number. Follow the same instruction as for competition venues.
To provide venue plans for all major competition venues	8. Candidate Cities are required to submit details of the proposed venue sites, demonstrating that they can accommodate the required operational footprint. This should include a site map for each venue or venue precinct which has not hosted a World Championship in the planned sport/discipline in the past 10 years (all site maps to be provided as separate documents) which demonstrates the relationship between the venue(s), and the surrounding area including: • The venue secure perimeter • Public transport links • Accredited transport routes • Main venue entries • Field of play and warm-up/training venues • Location of primary areas for the following (site maps should not include interior layouts and should only indicate a generic overlay and space allocation): - Athletes and Officials - Media - Broadcast (including compound) - Games Family	- Spectators - Operations - Parking (both inside and outside secure perimeter) Guidelines on site maps will be provided separately in briefings to Candidate Cities. Include the size of the venue footprint (area within the secure perimeter) as well as the percentage of land (considering the overall venue footprint) to be used for the Olympic Winter Games.

1.3 Venue Masterplan

Objective	Question/s
To describe the venue delivery processes	9. For each type of organisation (e.g. Organising Committee for the Olympic Games ("OCOG"), government, other) that will manage a venue planning and delivery process of key Olympic venues, describe the development (planning and design) process, including major stages, timelines, protest and appeal procedures, environmental/sustainability/patrimonial impact assessments, and tender process (indicate also approximate timelines for each of the stages). This should also include details of the possibility of foreign companies submitting tenders. - Is this process subject to any laws, codes or regulations? 10. If land has to be acquired or is yet to be secured under any form of license or agreement for any of your key Olympic venues, please describe: - The venues impacted - The process and timelines of land acquisition and any legal requirements - The process and timeline to confirm a licence or other appropriate agreement - Any risks to the acquisition or licensing process - The organisation(s) responsible for securing the land
To describe the legacy plans and venue use assumptions for each venue	11. Please provide a high-level business / legacy case for all proposed new venues (separate document for each venue). This should include: - Post-Games venue utilisation strategy - Ownership / management structure - Operator information - Operating costs and revenues - Additional revenue sources - Strategy for subsidisation of any operating loss if applicable

1.3 Venue Masterplan

Objective	Question/s
To provide comprehensive venue information in a consistent and integrated manner	12. Provide Table 12 (Master Venue Table) in electronic format (Excel) only, integrating all venue information. A template (Excel) will be provided by the IOC.

1.4 Venue Funding

Objective	Question/s
To confirm venue funding sources are identified and secured	13. Using Table 13 (Venue Funding and Development), identify all expenditures required for the key Olympic venues (competition and non-competition venues). NOTE: Include details of sources of funding. 14. Using Table 14 (Capital Investments – Competition and Non-Competition Venues), provide a detailed capital investment budget for all key Olympic venues (competition and non-competition venues), clearly indicating the split between public and private funding. 15. Confirm the financial commitments that have been obtained from public and private entities so far in relation to venue funding. Confirm which organisation is responsible for the financing, operating and maintenance costs from the completion date until partial or exclusive use of new venues is granted to the OCOG.

1.5 Dates and Competition Schedule of the Games

Objective	Question/s	
To verify that weather conditions are likely to optimise Games arrangements with a focus on athlete performance and experience	16. State your proposed dates to host the Olympic Winter Games and Paralympic Winter Games 2026 and specify your reasons.	
To describe the Olympic Winter Games 2026 programme and schedule ensuring an appropriate competition schedule for athletes and broadcasters	17. Based on the PyeongChang 2018 Olympic Programme, use Table 17 (Sport Competition Schedule) to indicate: - Dates and days of competition (by sport/discipline) - Session times: morning (8 a.m. - 12 p.m.), afternoon (12 p.m. – 6 p.m.) or evening (6 p.m. – 12 a.m.) - Type and level of competition - Finals (by sport/discipline) - Total gold medals awarded each day and for each sport/discipline - Opening and Closing Ceremonies	18. Describe your Olympic test event concept including how existing events could be integrated and the period(s) in which the Olympic test events will be conducted.



Table 5 **Olympic Winter Games Competition Venue Overview**

Sport/discipline		Competition Venues												
		Venue Number	Venue Name	Name of Zone (if applicable)	Name of Cluster	Seating bowl capacity	Standing area capacity	Total gross capacity	Temporary seating capacity	Legacy seating capacity	Current use	Post-Games use	Games-time warm-up capacity (if required)	
													Number of FoPs	Brief description
Biathlon	Biathlon													
	Bobsleigh													
Bobsleigh	Skeleton													
Luge	Luge													
Curling	Curling													
Ice Hockey	Ice Hockey													
Skating	Short Track													
	Figure Skating													
	Speed Skating													
Alpine	Downhill													
	Super-G													
	Giant Slalom													
	Slalom													
	Alpine Combined													
	National Team Event													
Cross Country	Cross Country													
Nordic Combined	Ski Jumping													
	Cross Country													
Ski Jumping	Ski Jumping													
Freestyle	Aerials													
	Moguls													
	Ski Halfpipe													
	Ski Slopestyle													
	Ski Cross													
Snowboard	Giant Parallel Slalom													
	SB Cross													
	SB Halfpipe													
	SB Slopestyle													
	Big Air													
Total number of competition venues														


Table 6 Training Venue Overview

Sport/discipline		Training Venues					
		Venue Number	Venue Name	Name of Zone (if applicable)	Name of Cluster (if applicable)	Venue type (existing/existing with permanent works/planned/ additional/temporary/ demountable/relocatable)	Number of FoPs
Biathlon	Biathlon						
Bobsleigh	Bobsleigh						
	Skeleton						
Luge	Luge						
Curling	Curling						
Ice Hockey	Ice Hockey						
Skating	Short Track						
	Figure Skating						
	Speed Skating						
Alpine	Downhill						
	Super-G						
	Giant Slalom						
	Slalom						
	Alpine Combined						
	National Team Event						
Cross Country	Cross Country						
Nordic Combined	Ski Jumping						
	Cross Country						
Ski Jumping	Ski Jumping						
Freestyle	Aerials						
	Moguls						
	Ski Halfpipe						
	Ski Slopestyle						
	Ski Cross						
Snowboard	Giant Parallel Slalom						
	SB Cross						
	SB Halfpipe						
	SB Slopestyle						
	Big Air						
Total number of training venues							



Table 7 Non-Competition Venues Overview

Name of non-competition venue	Venue construction status (existing, existing with permanent works required, planned, additional, temporary)	Ownership (public/private/joint)	Permanent works				Post-Games use
			Original date of construction	Date of upgrade (if completed)	Dates of permanent works (if required)		
					Start date	Finish date	


Table 13 **Venue Funding and Development**

Olympic sport/ discipline		Paralympic sport/discipline	Name of venue	Venue status (existing/existing with permanent works/ planned/ additional/ temporary/relocatable)	Field of Play status (existing/ new- permanent/ new-temporary)	Pre-Games operations		Pre-Games venue use		Permanent works			Cost of construction					Venue development responsibilities					Venue handover dates			
						Venue owner	Venue operator	Venue use	User groups/ customers	Original date of construction	Date of upgrade (if completed)	Construction schedule			Total cost of permanent works USD 2018 (000)	Body responsible for financing of permanent works	Total cost of overlay USD 2018 (000)	Body responsible for financing of overlay	Total cost of venue USD 2018 (000)	% of land already secured for the Games project	Body responsible for construction approval	Body responsible for delivery of permanent works	Body responsible for delivery of overlay	Body responsible for funding venue from construction until Games-time	Date when venue will be made available to OCOG	Date when venue will be handed back to venue owner
												Start date	End date	Duration												
Biathlon	Biathlon																									
Bobsleigh	Bobsleigh																									
	Skeleton																									
Luge	Luge																									
Curling	Curling																									
Ice Hockey	Ice Hockey																									
Skating	Short Track																									
	Figure Skating																									
	Speed Skating																									
Alpine	Downhill																									
	Super-G																									
	Giant Slalom																									
	Slalom																									
	Alpine Combined																									
	National Team Event																									
Cross Country	Cross Country																									
Nordic Combined	Ski Jumping																									
	Cross Country																									
Ski Jumping	Ski Jumping																									
Freestyle	Aerials																									
	Moguls																									
	Ski Halfpipe																									
	Ski Slopestyle																									
	Ski Cross																									
Snowboard	Giant Parallel Slalom																									
	SB Cross																									
	SB Halfpipe																									
	SB Slopestyle																									
	Big Air																									
Total number of competition venues																										

Table 14a Capital Investments Competition and Non-Competition Venues 2018

Capital investments USD 2018 (000)							
	Non-OCOG Capital investment				OCOG Capital investment		Total
	Public funding		Private funding		Budget line 1.1		
	Upgrading of existing installations	New installation	Upgrading of existing installations	New installation	Upgrading of existing installations	New installation	
Competition Venue(s)							
Venue 1							
Venue 2							
....							
Sub-Total							
Training Venue(s)							
Training Venue 1							
Training Venue 2							
....							
Sub-Total							
Villages							
Olympic Village(s)							
Media Village(s)							
Other Village(s)							
Sub-Total							
IBC							
MPC							
Sub-Total							
Other non-competition venues							
Please specify							
....							
Sub-Total							
Sub-total per construction							
Total per stakeholder							

Table 14b Capital Investments Competition and Non-Competition Venues 2026

Capital investments USD 2026 (000)							
	Non-OCOG Capital investment				OCOG Capital investment		Total
	Public funding		Private funding		Budget line 1.1		
	Upgrading of existing installations	New installation	Upgrading of existing installations	New installation	Upgrading of existing installations	New installation	
Competition Venue(s)							
Venue 1							
Venue 2							
....							
Sub-Total							
Training Venue(s)							
Training Venue 1							
Training Venue 2							
....							
Sub-Total							
Villages							
Olympic Village(s)							
Media Village(s)							
Other Village(s)							
Sub-Total							
IBC							
MPC							
Sub-Total							
Other non-competition venues							
Please specify							
....							
Sub-Total							
Sub-total per construction							
Total per stakeholder							


Table 17 Sport Competition Schedule

Sport/discipline		Zone	Cluster	Date																			Total Gold Medals
				-2	-1	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Biathlon	Biathlon																						
Bobsleigh	Bobsleigh																						
	Skeleton																						
Luge	Luge																						
Curling	Curling																						
Ice Hockey	Ice Hockey																						
Skating	Short Track																						
	Figure Skating																						
	Speed Skating																						
Alpine	Downhill																						
	Super-G																						
	Giant Slalom																						
	Slalom																						
	Alpine Combined																						
	National Team Event																						
Cross Country	Cross Country																						
Nordic Combined	Ski Jumping																						
	Cross Country																						
Ski Jumping	Ski Jumping																						
Freestyle	Aerials																						
	Moguls																						
	Ski Halfpipe																						
	Ski Slopestyle																						
	Ski Cross																						
Snowboard	Giant Parallel Slalom																						
	SB Cross																						
	SB Halfpipe																						
	SB Slopestyle																						
	Big Air																						
Total Gold Medals																							



2. Games Experience



2.1 Athlete Experience (including Olympic Village(s))

Objective	Question/s
To demonstrate how delivery of the Games concept will ensure a unique and exciting experience for the athletes	19. In relation to the overall athlete experience, how will you ensure a unique and exciting experience and how will you achieve this? - Consider preparation for competition and pre-Games periods (including pre-Games access to venues for athletes for venue familiarisation and training) - Consider pre-Games sports promotion and education - Consider knowledge of volunteers/involvement of NFs and clubs - Consider competition experience (full stadia approach/knowledgeable fans/atmosphere/sports presentation/entertainment) - Consider opportunities to make available an affordable ticketing and accommodation programme for athletes' families and friends - Consider the athlete experience during the Opening and Closing Ceremonies and medal ceremonies - Consider celebrating the gathering of the youth of the world 20. Describe the structure of the current Athletes' Commission within your NOC and your Candidature Committee and describe how athletes are able to take part in the relevant decision-making processes. 21. How would athletes be involved in the planning and delivery of the Games? How would the Athletes' Commission be linked to the OCOG board? How will you ensure appropriate representation of active athletes within the OCOG's Athletes Commission?
Protecting Clean Athletes – To describe anti-doping arrangements	22. Describe anti-doping arrangements and measures you will take to protect clean athletes. - Is there a WADA-accredited laboratory in your city or country? - Indicate the distance in km and travel time in minutes between the existing accredited laboratory, the Olympic Village(s) and each competition venue - Describe your plans for setting up/upgrading an anti-doping laboratory for the Olympic Winter Games - Give a brief overview of the logistical arrangements envisaged for the transportation of samples - Describe your existing NOC/NADO anti-doping education programmes and explain how you would further develop the programmes within your OCOG

2.1 Athlete Experience (including Olympic Village(s))

Objective	Question/s
Protecting Clean Athletes - To describe arrangements to prevent betting and manipulation of competitions	23. Describe the arrangements proposed to ensure that the integrity of sport is fully protected with regard to any betting activities on the Olympic Winter Games or manipulation of competitions. - Explain measures that government authorities will take to facilitate relations between the IOC and all competent law enforcement agencies, the national authorities in charge of sports integrity and/or gambling on sport and the national betting operator(s) - Provide details of existing or proposed legislation which will assist to preserve the integrity of sport including in relation to any betting related activities, manipulation of competitions or any other intervention which is against the principles of fair play - Describe any plans to put in place education and awareness programmes to prevent manipulating competitions

Olympic Village(s)

Objective	Question/s
To describe the Olympic Village(s) strategy and provide an overview of the basic design elements which will demonstrate the manner in which basic Games requirements can be met	24. Describe your Olympic Village(s), including the following elements: - Location - Current land and/or building owner - Future owner - Confirmation of land allocation - Altitude - Maximum gradients and distances expected between major service and accommodation facilities in the Olympic Village - Type of accommodation/type of buildings/ number of buildings and maximum number of floors - Size of village(s) (hectares) - Size of adjacent space available for overlay - Number of beds - If relevant, agency(ies) responsible for construction/delivery - Paralympic considerations - Financing strategy

Olympic Village(s)

Objective	Question/s	
	25. Provide a site map for the Village(s) (as a separate document) which demonstrates the following for the Olympic mode as well as for the Paralympic mode: - Relationship between the various Village zones, the surrounding environs including the venue secure perimeter and public transport links - The Olympic Village Plaza and residential zones with emphasis on the location of the dining areas, access points and transport mall	Number of dining halls, total surface area in m² and the number of seats in each one Information on site maps will be provided separately in briefings to Candidate Cities. Include the size of the Olympic Village footprint (area within the secure perimeter).
To describe the Olympic Village development arrangements and design features	26. Please explain: - The topography and soil conditions of the Olympic Villages(s) site (include areas for all buildings, operational areas and access roads) - The extent of the site works necessary to deliver the Olympic Village(s) 27. Provide a schedule for the various stages of the development of the Olympic Village(s), including design, construction, fit-out, Olympic to Paralympic transition and retrofit works post-Games. - Confirm the construction start and finish dates (if applicable) - Confirm the organisation(s) responsible for development (if applicable) - Provide a critical path analysis from conception to the completion of fit-out	28. Confirm the organisation responsible for financing, running and maintenance costs from the completion date until partial or exclusive use of the Olympic Village(s) is granted to the OCOG. 29. Use Table 29 (Village Number of Rooms and Beds) to indicate for each Olympic Village, for both the Olympic Winter Games and Paralympic Winter Games: - Number of single rooms - Number of double rooms - Number of beds - For the Paralympic Games, please specify the percentage of rooms that are wheelchair-accessible - Please ensure that numbers correspond to the sports hosted at each of the villages (if multiple villages are planned)

Olympic Village(s)

Objective	Question/s
	30. Outline how the Olympic Village(s) project fits into the long-term housing strategy for the city and will provide a strong legacy. Demonstrate the market/social demands which have led to the proposed Olympic Village(s) model and outline specific housing types being proposed within the Olympic Village(s) project (i.e. market housing, social housing, student housing or other).

2.2 Media Experience (including IBC/MPC)

Objective	Question/s
To demonstrate how the delivery of the Games concept will ensure a unique and exceptional experience for the media	31. Describe the specific strategies you will follow within your Games concept which will support an exceptional experience for broadcasters and press.
To provide an overview of the IBC/MPC venue strategy and to demonstrate that basic Games needs can be met	32. Describe your IBC/MPC concept including the following elements: • Combined or separate venues • Location(s) • Existing or new construction(s) • If relevant, agency(ies) responsible for construction/delivery • Confirmation of land allocation • Size(s) • Size(s) of adjacent space available for overlay 33. Provide a site map for the IBC and MPC (as a separate document) which demonstrates the relationship between the various zones, the surrounding environs including the venue secure perimeter and public transport links. Detailed information on site maps will be provided separately in briefings to Candidate Cities. Include the size of the IBC and MPC footprint(s) (area within the secure perimeter). • Type of building(s) • Post-Olympic use

2.2 Media Experience (including IBC/MPC)

Objective	Question/s
	34. Please explain: • The topography and soil conditions of the IBC/MPC site • The extent of the site works necessary to deliver the IBC/MPC 35. If applicable for the IBC/MPC, confirm: • Construction start and finish dates • The organisation(s) responsible for venue development 36. Confirm the periods the IBC and MPC will be secured for Games use on an exclusive and non-exclusive basis 37. For the IBC and MPC, whether existing/ adapted or new venue/s, describe: • Any rent or other related fees to secure the venue(s) for the required Games period(s) (please specify the rental amount, conditions and time periods) • Fees or any other financial commitments relating to compensation for existing owner/tenant business interruption • Security of access including exclusive and non-exclusive access periods and the basis upon which these arrangements are contracted/guaranteed 38. If the IBC/MPC is a new venue, • Confirm the organisation responsible for financing the running and maintenance costs from the completion date until partial or exclusive use of the venues is granted to the OCOG • Outline the legacy use and demonstrate how it fits into the long-term development strategy of the city • Demonstrate the market/social demands which have led to the proposed IBC/MPC model and outline post-Games operating costs and funding/ revenue sources as well as post-Games ownership

2.3 Spectator Experience

Objective	Question/s
To demonstrate how delivery of the Games concept will ensure a unique and exciting experience for spectators	39. Describe the specific strategies you will follow within your Games concept which will support an exceptional spectator and visitor experience. 40. Describe your strategies to support a city-wide festival in the Host City and other venue sites including ceremonies, Medals Plaza(s), city activities and live sites.





Table 29 Village – Number of Rooms and Beds

Type of room	Olympic Winter Games		Paralympic Winter Games		
	Number of rooms	Number of beds	Number of rooms	% of rooms wheelchair accessible	Number of beds
Single rooms					
Double rooms					
Total					



3. Paralympic Winter Games



3 Paralympic Winter Games

Objective	Question/s	
To describe the Paralympic Winter Games 2026 vision and concept	41. Describe your vision for the Paralympic Winter Games 2026 and the main benefits which will be achieved for your local community. In addition, also indicate how your Games project will contribute to the development of Paralympic values and the Paralympic Movement, including para-sports and the Paralympic Games. What do you believe would be the long-term benefits for your city/region/country of hosting the Paralympic Winter Games?	42. Outline your Paralympic Winter Games Venue Master Plan and describe the rationale for the selection of venues. Provide a Concept Map (Map B) for the Paralympic Winter Games: A map of your city/region on which your project is superimposed thus giving a complete visual overview of your project. Follow the same instructions as for Map A, but applied to the Paralympic Winter Games.
To describe arrangements for the integrated planning of the Olympic Winter Games and Paralympic Winter Games	43. Describe the structural integration of the organisation of the Paralympic Winter Games within the OCOG and specifically as it relates to the Board of Directors, senior management, the Paralympic department and other functional areas.	
To describe the Paralympic Winter Games programme and schedule ensuring an appropriate competition schedule for athletes and Broadcasters	44. Based on the Beijing 2022 Paralympic Programme, use Table 44 (Paralympic Winter Games Sport Competition Schedule) to indicate: - Dates and days of competition (by sport/discipline) - Session times: morning (8 a.m. - 12 p.m.), afternoon (12 p.m. - 6 p.m.) or evening (6 p.m. - 12 a.m.) - Type and level of competition - Finals (by sport/discipline)	- Total gold medals awarded each day and for each sport/discipline - Training days (by sport/discipline) - Opening and Closing Ceremonies 45. Describe your Paralympic test event concept and the period(s) in which the Paralympic test events will be held.

3 Paralympic Winter Games

Objective	Question/s	
To describe competition and training venues highlighting any variations from the venues to be used for the Olympic Winter Games and any adaptations required	46. Please complete Table 46 (Paralympic Winter Games Competition Venue Overview): Specifically identify any venue which is not an Olympic Winter Games venue by applying bold italics.	Table to be produced following the same requirements for Table 5 (Olympic Winter Games Competition Venue Overview) but applied to the Paralympic Winter Games.
To describe non-competition venues highlighting any variations from the venues to be used for the Olympic Winter Games and any adaptations required	47. Confirm that the venues for the Paralympic Village, IBC/MPC and Opening and Closing Ceremony stadium are the same venues as for the Olympic Winter Games, scaled to use. If any different venues are proposed, provide full details of the proposed Paralympic venues	consistent with requirements for the Olympic Winter Games. Use the same information tables as required for the Olympic Winter Games renamed and renumbered.
To describe the transport arrangements for the Paralympic Winter Games	48. Describe the transport operations concept during the Paralympic Winter Games for the following stakeholder groups: - NPC delegations (athletes and team officials) - Games officials (national and international technical officials)	- Paralympic Family (IPC, International Paralympic Sports Federations, guests and sponsors) - Media - Spectators - Workforce
To describe the accommodation arrangements for the Paralympic Winter Games	49. Describe your Paralympic Winter Games accommodation plan for the following stakeholder groups: - Games officials (if not included in a separate Games Officials zone of the Paralympic Village) - Paralympic Family - Media - Spectators	50. For the Paralympic Winter Games, clearly stipulate the maximum room rate for all room types (single, double/twin and suite) in USD 2026 and including breakfast(s), taxes and Wi-Fi internet access, applicable to the IPC stakeholder group.

3 Paralympic Winter Games

Objective	Question/s	
To describe the level of accessible infrastructure and the promotion of disability awareness and integration of people with disabilities	51. Describe the level of accessible infrastructure in your region in key areas including accommodation, transport and general city environment. Indicate any laws related to inclusion and accessibility in your country. Confirm the status of venue accessibility for all competition venues. Identify required upgrades and confirm budget allocation for these works.	52. Describe how the Paralympic Winter Games 2026 will be promoted and communicated. Provide examples of key measures that will be undertaken especially with regard to fostering knowledge about disability sports and interest among the general public. Describe how hosting of the Paralympic Games will contribute to raising awareness about disability and promote inclusion and integration of people with disabilities in your city/country.
To demonstrate experience in staging sport competitions for athletes with a disability	53. List examples of significant para-sports events organised in your city/region/country in the last ten years for athletes with a disability.	
To define the specific incremental budget for the Paralympic Winter Games as compared to the Olympic Winter Games	54. Define the budgeting policies used to determine incremental costs of hosting the Paralympic Winter Games. Using the same template and categorisation guidelines as prescribed in the Finance theme for the Olympic Winter Games, provide a summary of the incremental Paralympic Winter Games budget	Describe how and by whom the Paralympic Winter Games will be financed.





Table 44 Paralympic Games Sport Competition Schedule

Sport/discipline		Zone	Cluster	Date														Total Gold Medals
				-2	-1	0	1	2	3	4	5	6	7	8	9	10	11	
Alpine Skiing																		
Biathlon																		
Bobsleigh																		
Cross-Country Skiing																		
Ice Sledge Hockey																		
Snowboard																		
Wheelchair Curling																		
Total Gold Medals																		


Table 46 Paralympic Games Competition Venue Overview

Sport/discipline	Competition Venues												
	Venue Number	Venue Name	Name of Zone (if applicable)	Name of Cluster (if applicable)	Seating bowl capacity	Standing area capacity	Total gross capacity	Existing accessible seating capacity	Legacy seating capacity	Current use	Post-Games use	Games-time Warm up capability (if required)	
												Number of FoPs	Brief description
Alpine Skiing													
Biathlon													
Bobsleigh													
Cross-Country Skiing													
Ice Sledge Hockey													
Snowboard													
Wheelchair Curling													
Total number of competition venues													

4. Sustainability and Legacy



4 Sustainability and Legacy

Objective	Question/s	
To ensure good governance and integration	55. Describe how sustainability would be positioned within the OCOG and how it would coordinate with other bodies responsible for venue and infrastructure development, Games operations and legacy. Include any plans for external advisory and or monitoring and assurance bodies, their roles and	responsibilities, and how they would relate to the programme governance. Please illustrate these arrangements by means of an organisational chart.
To ensure effective engagement with stakeholders	56. Describe the OCOG's proposed overall sustainability stakeholder engagement strategy and how you envisage establishing and maintaining appropriate relations with external organisations and interest	groups, including non-government organisations, community groups and the private sector throughout the Games delivery phase.
Effective management of sustainability within the OCOG	57. Describe how the OCOG would establish a Sustainability Management System (SMS) in conformity with ISO 20121, addressing the key activities of the organisation that are material to delivering sustainable Games.	
To establish a credible and comprehensive approach to sustainability and to apply best practices throughout the project life-cycle	58. Describe your sustainability programme for the Games including objectives, implementation measures and any standards to be applied, with specific reference to the five focus areas of the IOC's sustainability strategy: Infrastructure and natural sites The sustainable development and operation of indoor and outdoor sites, including non-competition venues and support and administrative infrastructure required for the Games.	Describe your approach in relation to: • Conservation of biodiversity and cultural heritage • Conservation of water resources and protection of water quality • Use of renewable energy and resource efficient infrastructure

4 Sustainability and Legacy

Objective	Question/s
	Sourcing and resource management The sourcing of products and services and management of material resources over their lifecycle. Describe how environmental, social and ethical factors (notably labour standards) will be integrated into each stage of the procurement process for all supply, sponsorship and licensing deals required for the Games, with mechanisms in place to ensure the requirements are met. Describe how you would treat products and materials as valuable resources and optimise their lifecycles through reuse, repurposing, recycling and waste avoidance initiatives. Mobility The mobility of people and goods associated with the Games. Describe how you would integrate sustainability into planning and operation of transport and logistics for the Games, including reference to different vehicle and fuel types, use of public transport and soft travel modes, and accessibility provisions. Workforce The working conditions and opportunities offered to employees, volunteers and contractors involved in the planning and delivery of the Games. Describe how you would support development of skills and knowledge, create healthy working environments and promote diversity across the workforce, including gender equality. Climate The management of direct and indirect greenhouse gas emissions associated with Games' activities, and adaptation to the consequences of climate change. Describe how you would develop a Carbon Management Strategy to measure, minimise, manage and mitigate impacts of greenhouse gas emissions during Games preparation and Games-time. If you have any other priority themes or special initiatives not specified above, please include them in this section.

4 Sustainability and Legacy

Objective	Question/s
To identify and minimise risk of environmental and social impacts from venues and infrastructure projects	59. Venue sustainability assessments In a separate document, using the template provided, please complete a Venue Sustainability Screening Report for each competition and major non-competition venue. In addition: • Indicate whether the legislation in your country requires you to conduct environmental impact studies and, if so, at what stage of the planning and construction process it is required • Provide information on sustainable construction practices, policies and legislation in your country that will apply to venue and infrastructure development and outline your strategy and approach to ensure sustainability is integrated into all development projects required for the Games 60. Provide detailed information on the water capacity of the city and surrounding areas: • Per capita availability of renewable freshwater resources • Protection and management of water sources and catchments that supply the city i.e. the upland areas that supply water to the city Provide detailed information about existing and planned artificial snow making facilities and installations for all snow venues.
At a strategic level, outline the positive impact and legacy opportunities presented by hosting the Olympic Winter Games	61. Describe the expected long-term benefits for people and your city/region/country with respect to: • Elite and grassroots sport • Social benefits • Social development through sport (education, gender, health and peace) • Human skills, networks and innovations • Culture and creative development • Environmental benefits • Economic benefits



4 Sustainability and Legacy

Objective	Question/s
	Describe your legacy vision and provide an overview of your legacy programme, including: • Priority themes, targets and timescales • Potential funding sources • Proactive communication and public engagement strategy Please consider that those legacy outcomes would be delivered through the whole lifecycle: • Candidature for the Olympic Winter Games (irrespective of the outcome of the election) • Hosting the Olympic Winter Games • Hosting the Paralympic Winter Games • Post-Games
Community engagement	62. What programmes and initiatives are envisaged to build engagement with the community in the Host City, the wider region and country in the lead up to the Games? In this respect, please describe your concept for: • Cultural events • Educational programmes for the promotion of sport and a healthy lifestyle as well as the Olympic values • Torch relay • Other engagement activities



5. Games Delivery





5.1 Sports Expertise

Objective	Question/s
To demonstrate experience in staging major international sport competition and in particular Olympic Winter sports	63. Use Table 63 (Sport Expertise) to list all international Multi-Sports Games and major international competitions in Olympic winter sports that have been organised in your city and country over the last ten years and that have been awarded to your region between 2019 and 2026. - Specify the level of competition (Multi-Sports Games, World Championships, Continental Championships or other international level events) - Indicate (in bold) where the event has taken place in a venue proposed for the Olympic Winter Games 64. How will the sports staff and volunteers be recruited? Indicate the percentage that you expect to be sourced from within the Host City, the Host Country and from overseas. For Olympic sports less developed in your country, describe the measures to be taken to train officials and volunteers.
To demonstrate that measures are taken to promote and develop Olympic Winter sports	65. Describe the measures you intend to take to promote and develop Olympic Winter sports, in particular those that are less popular in your country in the lead-up to and after the Games. Please describe concrete measures on a sport-by-sport basis

5.2 Transport

Objective	Question/s	
To describe the transport strategy	66. Based on your general Games concept and considering your city and regional transport systems, provide a general overview of your Games transport strategy. Describe your objectives, as well as the general mobility concepts for the Games stakeholders and the general public	67. Outline how your Games transport strategy aligns with city and regional transport strategies.
To describe transport operations governance	68. Describe the authorities which will be responsible for transport operations and define their specific responsibilities. 69. Describe the governance structure, amongst the above authorities, the main transport service providers	and operators and the OCOG, that will be responsible for delivering the Games transport programme. Provide an organisation chart showing this governance structure
To confirm all Games related transport infrastructure and its delivery	70. For each venue cluster provide maps A1, A2 etc. Map A Instructions (including Cluster Maps A1, A2, etc.) and observe the following colour code: - PALE BLUE: Existing infrastructure, no permanent works required - DARK BLUE: Existing infrastructure, permanent works required - GREEN: Planned infrastructure (irrespective of the Games) - RED: Additional infrastructure (necessary to host the Games) - DOUBLE LINES: To indicate dedicated or priority lanes	Should your gateway international airport not appear on this (these) map(s), use an arrow to indicate its direction and the distance to the airport

5.2 Transport

Objective	Question/s
	71. Describe the existing, planned and additional transport infrastructure, which is related to your Games concept. Use Tables 71a, 71b, 71c and 71d (Transport Infrastructure) to provide information about: Existing transport infrastructure List your existing transport infrastructure (roads and public transport systems): • Motorways • Major urban arterial network • Suburban rail • Subway • Light rail • Bus Rapid Transit (BRT) • Waterways Existing transport infrastructure – permanent works required List your existing transport infrastructure that requires permanent works (roads and public transport systems). Planned transport infrastructure List all transport infrastructure developments planned irrespective of your application to host the Olympic Winter Games, and which will have an impact on Olympic site accessibility. Additional transport infrastructure List the additional transport infrastructure you feel will be necessary to host the Olympic Winter Games and is not currently planned. For each of the above, specify: • Length and capacity (number of traffic lanes or rail tracks) • Location of each infrastructure item by stating where it begins and ends • How and by whom work will be financed (if applicable) • Construction timelines (if applicable) Please differentiate between transport infrastructure within the city boundary and from the city boundary to outlying venues. NOTE: please use a unique number to identify each item of infrastructure on the tables, using each number once across all tables. Please refer to existing and approved long-term strategies and plans and elaborate on the alignment of Games-related transport upgrades and new infrastructure with existing city and regional transport plans. What are the specific benefits and what is the related legacy?

5.2 Transport

Objective	Question/s	
To provide foundation information which will support the development of operations for arrivals and departures	72. For your gateway international airport, as well as any other airport(s) you intend to use for the Games, complete Table 72 (Airport Data). Specify the airport capacity improvements already planned (if any) which will be completed in time for the Games 73. If your gateway airport is not the first port of entry into the Host Country, briefly describe how you will assist and facilitate the transfer of Games stakeholders through the first port of entry.	74. If expansion of the existing airport(s) or development of a new airport(s) is planned: Identify where such a need for additional airport capacity is identified in existing long-term plans
To describe proposed Games stakeholder transport arrangements	75. Use Table 75 (Distances and Travel Times Competition and non-Competition Venues) to indicate distances in kilometres, and average and peak-hour travel times to competition and non-competition venues by bus (in minutes at Games-time (2026)). Use whole minutes for travel times and whole km for travel distances in the table. - Indicate the assumed average speeds for (i) inner city traffic (ii) major urban arterials and (iii) motorways - If another mode of transport will be used, either instead of or in addition to buses, please include this information in the table (in brackets)	76. Use Table 76 (Distances and Travel Times Training Venues) to indicate distances in kilometres and average travel times by bus in minutes between the training venues and the Olympic Village(s) at Games-time (2026). Use whole minute intervals for travel times in the table.

5.2 Transport

Objective	Question/s	
	77. Describe the structure and key characteristics of the road network which will serve the Games as indicated on Maps A, A1, A2 etc. 78. Describe the traffic management strategy, measures, restrictions, travel demand management and other initiatives to facilitate Games and normal traffic flows. 79. Describe the existing and planned intelligent information and communication technologies and systems used to manage traffic, including any existing or planned Traffic Management Centre(s).	80. Use Table 80 (Motorisation Rate and Public Transport Share) to provide for the city, region and country and for the years 2010, 2018 and 2026: • Automobile motorisation rates, and • The share (%) of public transport journeys in relation to all motorised journeys
To describe proposed spectator and workforce transport arrangements	81. Use Table 81 (Transport Demand Spectators and Workforce) to estimate the average and peak number of spectators and workforce for any major competition cluster per hour and per day. 82. Considering the origins of spectators and workforce, explain how the transport systems will be strengthened, if necessary, to serve the Games generated demand, taking the general traffic load into consideration.	83. Describe policies and initiatives to be applied in order to ensure accessibility and enhance the transport experience of spectators and workforce. 84. Will ticketed spectators using public transport benefit from fare reductions or free transport on the day of their event?

5.3 Accommodation

Objective	Question/s
To confirm the room inventory	85. Using Table 85 (Total Room Inventory) provide details of the total room inventory (hotel and other accommodation) (refer to HCC Operational Requirements for the breakdown of IOC Stakeholder Groups and Sub-Groups). • Use the city centre as the point of reference for distance calculations • List all accommodation within a 50km radius • Number each hotel/accommodation facility with a unique, colour-coded number based on the following: Existing (BLUE), Planned (GREEN), Additional (RED) • Under “PLANNED”, list accommodation facilities to be constructed irrespective of the Games and for which construction authorisations have already been signed • Under “ADDITIONAL” list accommodation facilities necessary to host the Games but for which construction authorisations have not yet been signed • Please list all other accommodation facilities in the table by type (e.g. apartments, villages, etc.) • Please include as many lines/rows as necessary • Each hotel or accommodation facility should only appear once • List all hotels/accommodation facilities in the Candidate City (or within 50 km of the city Centre) first. For competition cities outside of this area, group the hotels and other properties together in the list by city, including the city name in column “Point of Reference”
To describe general hotel rates and to demonstrate rate control to avoid unreasonable pricing practices	86. Use Table 86 (Convention Rates) to indicate average convention rates in 2018 for 2-5 star hotels and for all room types during the month of the Olympic Winter Games, including breakfast(s) and all applicable taxes. • Please also indicate the source of the information provided 87. Stipulate what pricing regulations will be in place to control room rates for existing hotels and hotels yet to be constructed and how they will be implemented.

5.3 Accommodation

Objective	Question/s
To describe the accommodation concepts for specific Games stakeholders	88. Describe your concept for media accommodation. 89. If a media village or any other type of village, other than the Olympic Village, is planned, describe your concept for the village(s), including the following: • Owner (current and future) • Location • Type of accommodation/type of buildings • Size of village(s) in hectares • Number of rooms and beds/room to bathroom ratio • Stage of development, if a new facility • Specify who will finance the construction, if a new facility Describe the legacy of any village (other than the Olympic Village(s)) and how this is aligned with city and regional plans, indicating appropriate references in related long-term plans. 90. Describe your accommodation plan for i) spectators and ii) workforce also taking Alternative Accommodation into consideration. Using Table 90 (Alternative Accommodation) provide details of any alternate (non-hotel) accommodation planned for use during the Games including: • Type of accommodation (apartments, hostels, etc.) • Star rating or equivalent standard description • Current capacity and details for any expansion if applicable • Location in relation to the city centre: Include accommodation within a radius of 0-10km and 11-50 km from the city centre and within a 0-10km radius from any competition venue cluster/precinct and/or stand-alone venue outside the primary Host City

5.3 Accommodation

Objective	Question/s
To describe the guaranteed accommodation inventory and rates	91. Together with the submission of the hotel guarantees in April 2019, please provide the following: • Use Table 91 (Total Guaranteed Room Inventory) to provide details of the total guaranteed room inventory based on requirements of Table 85 (Total Room Inventory) • For all rooms that are included in your guaranteed accommodation plan, clearly stipulate the maximum room rate by star category (2-5 stars or equivalent) for all room types (single, double/twin and suite) in USD 2026 and including up to two breakfasts, all applicable taxes and Wi-Fi internet access - Should your concept involve one or more Media Village(s), please specify the equivalent star rating and the maximum room rates for all room types (single, double/twin) in USD 2026 and including up to two breakfasts, all applicable taxes and Wi-Fi internet access. • Is a minimum stay period envisaged in your accommodation plan? - If so, please describe the policy noting that if a minimum stay is envisaged the requirement is to allow different waves of room blocks throughout the Games period (17 nights from the night of the Opening Ceremony to night of the Closing Ceremony)

5.4 Safety and Security

Objective	Question/s	
Candidate Cities are to demonstrate that they have or can reasonably develop a safe and secure environment to manage Games and background security/safety risks	92. Provide an analysis in accordance with ISO 31000 (risk management), by a competent authority (please specify the authority), of the general risks and mitigation strategies connected with the Host City and region: • Fire (buildings, industry, forests) • Intrusion into Olympic facilities • Civil disobedience • Crime	• Telecommunication/Technological/Cyber risks • Terrorism • Traffic • Major traffic accidents, including in tunnels • Natural catastrophes (earthquake, flood, volcano, hurricane, etc.) • Other catastrophes (chemical, biological, nuclear, etc.)
To describe organisational arrangements, responsibilities and relationships between entities involved in Games security	93. Indicate whether legislation in your country permits a single management structure that will be effective whatever the origin of the human and technical resources that are used, and without functional or territorial restrictions? • If necessary, describe the procedures/timelines necessary to make modifications to the laws, standards and administrative processes in order to achieve an efficient structure and a safety and security operation that is appropriate to the circumstances of the Olympic Winter Games? 94. Identify the public and private organisations that will be involved with security during the Olympic Winter Games. • Identify the specific responsibilities (including financial) of each and how they will be integrated and coordinated, both amongst themselves and with the OCOG, throughout planning and operations • Provide organisational charts for Olympic safety and security for the following:	- General and operational planning phases - Implementation phase 95. How will the intelligence services be involved? 96. Will it be possible to use the resources of the Armed Forces in the Olympic Winter Games security operation and, if so, in what capacity? 97. Describe the current emergency response capability of your emergency services in the event of a natural disaster or the need for evacuation. 98. Confirm if the security plan for the Paralympic Winter Games will be the same as for the Olympic Winter Games. If not, indicate the differences. 99. Within the structure of the OCOG, will there be a department responsible for security matters? Please provide details.

5.4 Safety and Security

Objective	Question/s
	100. Provide an estimate of the total human resources that would be used in the operational implementation of safety and security during the Olympic Winter Games, specifying by staff type (e.g. police, emergency services, armed forces, volunteers, contract security etc.). • What proportion of these will come from another region and will need varying degrees of logistical support? 101. Provide estimates of the total available human resources (police, emergency services, armed forces and contract security) in the country, region and city. 102. Is it possible to limit and exercise effective control over the use of air space and waterways affected by the Olympic Winter Games and, if so, how?

5.5 Energy and Technology

Objective	Question/s
Telecommunications	103. Provide a diagram showing the telecommunications and technology infrastructure in your region. Indicate in the diagram the public entities or private companies that own the underlying infrastructure and which entities/companies operate the related network. 104. Describe the penetration of wireless technology services, technologies used and generations (3G/4G/5G) existing within the city/region. • List the number of providers currently offering these services • Outline plans for further growth in wireless services leading up to 2026 If additional infrastructure for fixed and mobile networks, including trunk radios, is required to support the organisation of the Games, describe this infrastructure and how would this be funded?

5.5 Energy and Technology

Objective	Question/s	
Energy	105. With the aid of a diagram, describe the existing and already planned local and regional utility energy supply system (power generation and distribution) impacting the Games. Indicate whether the existing distribution system can supply the anticipated Olympic Winter Games 2026 demand in terms of load and reliability.	Outline the process and options for obtaining additional power from other sources or plans to deploy temporary power to cover the anticipated Games energy load.

5.6 Finance

All financial information in other themes should be consistent with summary information contained in this Finance theme.

Objective	Question/s	
To define the OCOG budget and cash flow	106. Using the budget template Table 106 (OCOG Budget), provide a detailed OCOG budget for the Olympic Winter Games 2026 as follows: Table 106a: OCOG BUDGET in 2018 local currency and in USD (specify the date on which this was established and the USD/local currency exchange rate used) Table 106b: OCOG BUDGET in 2026 local currency* and in USD* * Indicate the key inflationary and projected currency assumptions and sources	Budget Instructions - In order to obtain verifiable and comparable data, budgets should be prepared on the basis of economic conditions existing at the time of the preparation of the candidature (2018) - However, the Candidate Cities are requested to make their best efforts in projecting their budget estimates in 2026 values, taking into consideration any possible inflationary and currency effect - Candidate Cities must always follow a gross budgeting approach, i.e. always include the gross revenue figure and the corresponding cost and not simply the net revenue figure - All questions must be answered in strict accordance with the budget templates provided in this theme

5.6 Finance

Objective	Question/s
	- For budgeting purposes, Candidate Cities should use the amounts mentioned in the Host City Contract 2026 for the IOC Contribution to the success of the Olympic Winter Games 2026, for broadcast-related revenues and TOP programme revenues Supporting Financial Information - In addition to the standard budget structure to be presented in the Candidature File, Candidate Cities are required to provide the IOC with comprehensive data supporting the build-up of each budgetary section (please provide as a separate document) A list with the names and qualifications of all people having contributed to the preparation of the budget should also be noted in this document. 107. Using template Table 107 (Cash Flow), prepare a simple cash flow forecast, disclosing the expected annual cash flows and financing lines from the year of election to the expected date of dismantling the OCOG. Describe the funding arrangements for the OCOG for the first 12 months of operation.

5.7 Marketing

Objective	Question/s	
To demonstrate the likely partnership and financial support from the domestic corporate sector	108. Reconciling with the consolidated budget in the Finance theme, use Table 108 (Sponsorship Income) to provide more detail and to indicate the product categories and projected income for each level of national sponsorship. Do not include any product categories forming part of the TOP programme or other IOC marketing programmes	109. Describe the methodology in developing these projections and provide any relevant benchmarks which support the revenue projections. Consider the following factors: - Past Olympic Winter Games - Past mega sport events held in the City/Country - Macroeconomic factors/national sponsorship market
To describe the ticketing strategy and revenues derived from the sale of tickets	110. Please provide a brief outline of your ticketing strategies with a special emphasis on how you intend to deliver full stadia. 111. Reconciling with the consolidated budget in the Finance theme, use Table 111 (Ticketing Revenue) to provide a breakdown of the total projected income from ticket sales for: - Olympic Winter Games - Paralympic Winter Games	112. Explain the rationale for the ticket pricing. How do the proposed ticket prices compare to other major events? Provide comparative pricing.
To describe the licensing programmes and anticipated revenue arrangements	113. Describe your strategy in relation to Games licensing (including merchandising, coins, banknotes and stamps). 114. Reconciling with the consolidated budget in the Finance theme, use Table 114 (Licensing Income) to indicate the breakdown of projected income from licensed merchandise sales as well as the type of categories.	Do not include here any product categories forming part of the TOP programme or other IOC marketing programmes

5.7 Marketing

Objective	Question/s	
To describe any proposed lottery programme and contribution to Games financing	115. Indicate whether there are any plans for a lottery to finance the Olympic Winter Games (whether or not as part of the OCOG marketing programme). If so, please outline the concept and legislative framework of such lottery	116. Reconciling with the consolidated budget in the Finance theme, indicate the projected overall lottery income and what would be the OCOG's share. 117. Indicate whether there are currently any sports lotteries on-going or under development that would compete with an eventual Olympic Winter Games-related lottery.

5.8 Legal Matters

Objective	Question/s	
Cities are to demonstrate they have a legal framework which will accommodate Games arrangements	118. Describe any legal obstacles, if any, to the organisation of the Olympic Winter Games and Paralympic Winter Games 2026 in your city and country. - Identify (provide specific references) the relevant legislation/regulation/treaty and describe how it could be an obstacle to the organisation of the Games 119. Describe the existing laws (provide specific references), if any, in your country that relate to: - Organisation of major sport events - Protection of intellectual property and specifically in relation to Olympic properties - Prevention of ambush marketing, unauthorised broadcast and unauthorised ticket sales	120. Provide an initial overview of any new laws planned to be introduced to facilitate the organisation of the Olympic Winter Games and Paralympic Winter Games. - Nature and effect of any such law - Method of adopting and implementing any such law - Timetable for such law to be enacted - Implementation and enforcement mechanism planned 121. Provide an overview of existing laws (provide specific references) related to accessibility, in particular with respect to accommodation, public transport and venues.

5.8 Legal Matters

Objective	Question/s	
To describe the tax system in your country and its impact on hosting the Olympic Winter Games	122. Describe the various types of taxes which are currently levied in your country on a local, regional and national level and which are relevant to the tax-related requirements of the Host City Contract 2026. 123. Describe the relevant competent authorities at the different levels of government for the identified taxes.	124. Describe the measures and procedures you intend to implement to fulfil the tax-related requirements under the Host City Contract 2026 and the related timeline and administrative/legislative process
To describe measures to prevent ambush-marketing	125. Complete Tables 125a (Advertising Space Controls) and 125b (Public Transport Advertising Space Control) to indicate where binding options have been secured from relevant third parties for the acquisition of all existing or hereafter developed advertising space: • At any premises of the sites at which competitions or official events and activities of the Olympic Winter Games will be held as well as any neighbouring land and facilities up to five hundred metres in and around the perimeter of such sites; and • On public transport (e.g. buses, metro, trams, etc.) and adjacent parking facilities in the Host City and in cities having an operational role in the staging of the Olympic Winter Games (other venue cities, ports of entry, and transport hubs (including indoor or outdoor advertising at airports)) • State the gross value of the secured advertising inventory in USD 2018 and USD 2026	NOTE: OCOG control is required to start from 2 weeks prior to the Games. Candidate Cities are reminded that the exact distance of the perimeter area shall be determined on a case-by-case basis according to the layout of the existing land and facilities. The distance of 500 metres is an approximate figure for guidance only. The IOC reserves the right to ask Candidate Cities for a copy of the binding options from space owners.

5.8 Legal Matters

Objective	Question/s
To describe the measures, existing or planned, to fulfil Host City Contract requirements related to entry into the country, work permits and import of goods	126. Describe the measures and procedures, existing or planned, and the administrative/legislative process that you intend to implement to fulfil the requirements under the Host City Contract 2026 (including the related timeline) in relation to: • Entry of Games-related personnel attending test events and other meetings held in the Host Country prior to the Olympic Winter Games • Entry and stay in the host country of all accredited persons for the purpose of the Olympic Winter Games and Paralympic Winter Games • Import of goods including special products and equipment required by Games-related personnel to carry out their duties at the Olympic Winter Games or otherwise in relation to the Games • Issuance of visa and work permits for Games-related personnel to work and domicile in the host country, including Games preparation

5.9 Games Governance

Objective	Question/s	
Describe the organisational structures and interfaces that will enable Games delivery	127. Describe the principle government and non-government organisations that will play a primary role in planning and delivery of the Games. • Describe how and through what structures Games planning and delivery will be managed including the role of Government/City authorities • Describe how these structures will be coordinated • Describe how these arrangements will interface with existing political and administrative institutions/agencies (please focus on the roles of and interfaces between the different organisations) • Describe the structure of governance including reference to the following: - Non-government organisations - Community groups - The private sector	Describe your stakeholder engagement plan during the Candidature Process and following the election of the Host City and explain how you have established appropriate relations with: • Public bodies and institutions • Non-government organisations • Community groups • The private sector
Cities are to demonstrate that they have an appropriate governance framework to manage legacy delivery	128. Describe the principle governmental and non-governmental organisations that will be responsible for planning (pre- Games) and delivery of legacy programmes (post-Games). Describe the following: • For each organisation, indicate if it is an existing or a new organisation. For existing organisations, describe any major change in roles/responsibilities. For new organisations, provide a timeline for implementation	• What interfaces will be developed with the OCOG, City authorities and the NOC? • How will these organisations be coordinated? • How will the delivery of legacy objectives be monitored? • How will funding be secured for the implementation of the legacy programmes and their continuation in the post-Games period?



5.10 Support for the Games

Objective	Question/s
To describe specific support provided by public institutions and major non-government institutions linked to Games and legacy planning and delivery	129. List the public authorities and other public or private bodies represented in your Candidature Committee. 130. Using Table 130 (Political Parties), provide a list of the political parties in your country indicating their respective strengths and their position regarding the possible staging of the Olympic Winter Games 2026 in your country. 131. If applicable, describe the agreements or other arrangements with labour unions or similar organisations to ensure support for the Games and continuity of services/work in the lead up to and during the Games. 132. Describe any agreements or other arrangements entered into by the City, the NOC/NPC or the Candidature Committee with non-governmental organisations/non-profit organisations in relation to such organisations' support of the Games.



**Table 63** **Sport Expertise**

Sport/discipline	Name of Event	Date	Level of competition	City	Venue	Venue capacity

Table 71a Transport Infrastructure: Existing – No Permanent Works Required

Existing transport infrastructure, no permanent works required				
Type of transport infrastructure (motorways, major urban arterial network, suburban rail, subway, light rail public transport systems)	Length (km) + capacity (number of traffic lanes or tracks)		Construction/upgrade	
	Within city boundary	From city boundary to outlying venues	Construction date	Date of completed upgrade(s)
1				
2				

Table 71b Transport Infrastructure: Existing-Permanent Works Required

Existing transport infrastructure, permanent works required								
Type of transport infrastructure (motorways, major urban arterial network, suburban rail, subway, light rail public transport systems)	Length (km) + capacity (number of traffic lanes or tracks)		Construction/upgrade					
	Within city boundary	From city boundary to outlying venues	Type of work (length in km + capacity)		Body responsible	Construction date	Date of upgrade	Source of financing (public/private/joint)
			Within city boundary	From city boundary to outlying venues				
3								
4								

Table 71c **Planned Transport Infrastructure**

Planned transport infrastructure						
Type of transport infrastructure (motorways, major urban arterial network, suburban rail, subway, light rail public transport systems)	Length (km) + capacity (number of traffic lanes or tracks)		Construction/upgrade			
	Within city boundary	From city boundary to outlying venues	Body responsible	Start	End	Source of financing (public/private/joint)
5						
6						

Table 71d **Additional Transport Infrastructure**

Additional transport infrastructure						
Type of transport infrastructure (motorways, major urban arterial network, suburban rail, subway, light rail public transport systems)	Length (km) + capacity (number of traffic lanes or tracks)		Construction/upgrade			
	Within city boundary	From city boundary to outlying venues	Body responsible	Start	End	Source of financing (public/private/joint)
7						
8						


Table 72 Airport Data

	Main international airport		Additional airports	
	2018	2026	2018	2026
Number of runways				
Number of gates				
Passenger terminal capacity (per hour)				
Distance to city centre				
Public transport links to City centre (existing, planned and additional)				

Table 75 Distances and Travel Times Competition and non-Competition Venues

All distances in km and travel times in minutes and by bus	Year	Gateway international airport			Main hotel area			Olympic Village(s)*			Opening and Closing Ceremony Venue			Media Village			IBC/MPC		
		km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)
Gateway international airport	2018																		
	2026																		
Main hotel area	2018																		
	2026																		
Olympic Village	2018																		
	2026																		
Opening/Closing Ceremony	2018																		
	2026																		
Media Village	2018																		
	2026																		
IBC/MPC	2018																		
	2026																		
Biathlon	2018																		
	2026																		
Bobsleigh	2018																		
	2026																		
Skeleton	2018																		
	2026																		
Luge	2018																		
	2026																		
Curling	2018																		
	2026																		

* Please indicate distances and travel times from all Olympic Villages to all competition venues.

Table 75 Distances and Travel Times Competition and non-Competition Venues continued

All distances in km and travel times in minutes and by bus	Year	Gateway international airport			Main hotel area			Olympic Village(s)*			Opening and Closing Ceremony Venue			Media Village			IBC/MPC		
		km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)
Ice Hockey	2018																		
	2026																		
Short Track	2018																		
	2026																		
Figure Skating	2018																		
	2026																		
Speed Skating	2018																		
	2026																		
Downhill	2018																		
	2026																		
Super-G	2018																		
	2026																		
Giant Slalom	2018																		
	2026																		
Slalom	2018																		
	2026																		
Alpine Combined	2018																		
	2026																		
National Team Event	2018																		
	2026																		
Cross Country	2018																		
	2026																		

* Please indicate distances and travel times from all Olympic Villages to all competition venues.

Table 75 Distances and Travel Times Competition and non-Competition Venues continued

All distances in km and travel times in minutes and by bus	Year	Gateway international airport			Main hotel area			Olympic Village(s)*			Opening and Closing Ceremony Venue			Media Village			IBC/MPC		
		km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)	km	Ave. (mins)	Peak (mins)
Ski Jumping	2018																		
	2026																		
Aerials	2018																		
	2026																		
Moguls	2018																		
	2026																		
Ski Halfpipe	2018																		
	2026																		
Ski Slopestyle	2018																		
	2026																		
Ski Cross	2018																		
	2026																		
Giant Parallel Slalom	2018																		
	2026																		
SB Cross	2018																		
	2026																		
SB Halfpipe	2018																		
	2026																		
SB Slopestyle	2018																		
	2026																		
Big Air	2018																		
	2026																		

* Please indicate distances and travel times from all Olympic Villages to all competition venues.

Table 76 Distances and Travel Times Training Venues

Training venues	Sport/discipline/event		Olympic Village(s)	
			km	Minutes (average travel time)

Table 80 Motorisation Rate and Public Transport Share

Motorisation rate	City			Region (please specify)			Country		
	2010	2018	2026	2010	2018	2026	2010	2018	2026
Automobile motorisation rate (cars per thousand people)									
Share (%) of public transport journeys in relation to all motorised journeys									



Table 81 Transport Demand Spectators and Workforce

Major competition cluster	Sports/events	Number of events per days	Number of spectators per day		Number of spectators per session (morning/ afternoon/evening)		Number of Games workforce per day		Number of Games workforce per session	
			Ave.	Max.	Ave.	Max.	Ave.	Max.	Ave.	Max.

Table 85 Total Room Inventory

[illegible]


Table 86 **Convention Rates**

	Average 2018 convention rates for the month of the Olympic Winter Games			
	2 star	3 star	4 star	5 star
Single, including 1 breakfast				
Double/twin, including 2 breakfasts				

Table 90 **Alternative Accommodation**

City	Type of accommodation	Star rating or equivalent	Current capacity (rooms)	Planned expansion (rooms)	Distance from City Centre (0–10km or 10–50km)	Anticipated Games client/workforce use
Host City						
Other City(ies)*						

* Add additional rows for cities as required.



Table 91 Total Guaranteed Room Inventory

Reference number	Hotel/ property name	Point of reference (Candidate City/ other competition cluster)	Radius (0–10 km/ 10–50 km)	Accommodation type (hotel, village, apartment, etc.)	Star Rating (2–5 stars or equivalent)	Stakeholder group	Stakeholder sub-group	Number of guaranteed rooms	Number of guaranteed accessible rooms	Total number of rooms in the hotel/property	Construction status (existing/ planned/ additional/ temporary)	Construction timeline (to be completed for planned and additional properties)		Planned upgrades	
												Start date	End date	Finish date	Description of planned upgrades
Total															

Table 106a/b OCOG Budget in 2018/2026

(YEAR) OCOG Budget			
Revenues (000s)	Local	USD	%
1. IOC Contribution			
2. Top Programme (gross)			
3. Domestic Sponsorship (gross)			
4. Ticket Sales			
4.1 Ticket Sales Revenue			
4.2 Additional Ticketing products (including Hospitality)			
5. Licensing & Merchandising			
5.1 Licensing products			
5.2 Philatelic			
5.3 Coins			
6. Government Contribution			
6.1 Olympic Games			
6.1.1 National Government			
6.1.2 Regional Government			
6.1.3 Local Government			
6.2 Paralympic Games			
6.2.1 National Government			
6.2.2 Regional Government			
6.2.3 Local Government			
7. Lotteries			
8. Other Revenues			
8.1 Donations			
8.2 Asset Disposal			
8.3 Other Revenues			
9. Total Revenues			

Table 106a/b OCOG Budget in 2018/2026

(YEAR) OCOG Budget			
Expenditures (000s)	Local	USD	%
1. Venue Infrastructure			
1.1 Capital Investment (as per table on capital investment)			
1.2 Temporary-Demountable Infrastructure			
1.2.1 Competition venues			
1.2.2 Non-Competition venues			
1.3 Temporary Infrastructure (including maintenance costs)			
1.3.1 Competition venues			
1.3.2 Olympic/Paralympic Village			
1.3.3 IBC/MPC			
1.3.4 Other Key Olympic Venues			
1.3.5 Other venues/sites			
1.4 Energy			
1.5 Other Venue Infrastructure & Operations expenses			
2. Sport, Games Services & Operations			
2.1 Accommodation			
2.2 Food and Beverage			
2.3 Medical Services (including Anti-Doping)			
2.4 Logistics			
2.5 Stakeholder services			
2.6 Security			
2.7 Sports			
2.8 Transport			
2.9 Events Services			
2.10 Venue Operations Management			
2.11 Villages Operations			

Table 106a/b OCOG Budget in 2018/2026

(YEAR) OCOG Budget			
Expenditures (000s)	Local	USD	%
2.11.1 Olympic/Paralympic Village Operations			
2.11.2 Media village(s) Operations			
2.11.3 Other villages Operations			
2.12 Test Events			
2.12 Other Games Services & Operations expenses			
3. Technology			
3.1 Information Technology			
3.2 Telecoms			
3.3 Internet Infrastructure			
3.4 Other Technology expenses			
4. People Management			
5. Ceremonies & Culture			
5.1 Opening & Closing Ceremonies			
5.2 Torch Relay			
5.3 Culture and Education			
5.4 Other Ceremonies & Culture expenses			
6. Communications, Marketing and Look			
6.1 Communication, Community Relations & PR			
6.2 Look of the Games			
6.3 Marketing and Commercial Programme			
6.4 Other Comms, Marketing and Look expenses			
7. Corporate Administration and Legacy			
7.1 Administration and Governance			
7.2 Environment, Sustainability and Legacy			
7.3 Other Corporate Administration expenses			


Table 106a/b OCOG Budget in 2018/2026

(YEAR) OCOG Budget			
Expenditures (000s)	Local	USD	%
8. Other Expenses (incl. Marketing rights)			
9. Contingency			
10. Total Expenditures			
Net Financial Result			
Surplus/Shortfall (Rev - Exp)			
Accumulated inflation until 2026			
Exchange rate used 1 USD = XX,XX			


Table 107 Cash Flow

	Games -7	Games -6	Games -5	Games -4	Games -3	Games -2	Games -1	Games year	Games +1	Games +2
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Cash position beginning of year										
Cash Inflows										
Bank financing										
IOC contribution										
TOP Sponsorship										
State, region, city										
Other income										
Cash outflows										
Capital investments										
Operations										
Cash position End of year										
Bank credit line										
– less cash utilised										
Cash Available										

Table 108 Sponsorship Income

Level of sponsorship	Product category	Projected income by level of sponsorship* (USD 2018)
First level (highest level of national sponsorship)	category x	
	category y	
	category z	
Second level	category xx	
	category yy	
	category zz	
Third level	category xxx	
	category yyy	
	category zzz	

*Product category and projected income should take into account both Olympic and Paralympic Games.

Table 111 Ticketing Revenue

Sport/Ceremony	Ticket category (ceremony/high demand events/ other events)	Venue capacity	Number of sessions	Total tickets available	Average ticket price	Average sell rate	Total revenue
Totals/Average							

Table 114 Licensing Income

Category type	Projected income* (USD 2018)
Category X	
Category Y	
Category Z	

*Category type and projected income should take into account both Olympic and Paralympic Winter Games

Table 125a Advertising Space Controls

Venues/official site/ neighbouring land (list describing where necessary)	Advertising space description	Owned by*	Owner will grant OCOG full control (yes/no)	Gross value of secured advertising inventory (USD 2018)**	Gross value of secured advertising inventory (USD 2026)**	Period of OCOG Control		Incumbencies (if any)
						Start date***	End date	
Total								

*Indicate also whether owner is a government- or privately owned entity.

**Figures should be based on a monthly rate and presented in USD at the same exchange rate used for other conversions in the Candidature File.

***OCOG control shall start from 2 weeks prior to the Games.

Table 125b Public Transport Advertising Space Controls

Public transport type (bus, metro, rail, airports including airspace, other)	Advertising space description	Owned by*	Owner will grant OCOG full control (yes/no)	Gross value of secured advertising inventory (USD 2018)**	Gross value of secured advertising inventory (USD 2026)**	Period of OCOG Control		Incumbencies (if any)
						Start date***	End date	

*Indicate also whether owner is a government- or privately owned entity.

**Figures should be based on a monthly rate and presented in USD at the same exchange rate used for other conversions in the Candidature File.

***OCOG control shall start from 2 weeks prior to the Games.

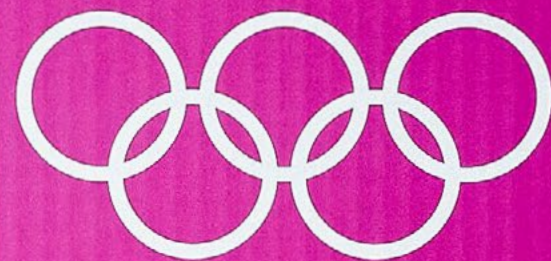


Table 130 Political Parties

Political Party	Percentage of national level seats held	Percentage of regional level seats held	Percentage of local level seats held	Position on the Staging of the Games in 2026 (support/opposition/neutral)	Principle reasons for support/opposition



2014



СОЧИ 2014



SOCHI 2014

6. Guarantees



6.1 Core Guarantees

Below is a list of core guarantees to be included as a component of the Candidature File submission (**11 January 2019**).

All guarantees listed below must be submitted to the IOC in the form and substance of legally binding commitments including all elements and terms indicated in this section. The IOC reserves the right to request further information from the Candidature Committee, the City or the NOC in relation to these guarantees or their legal effectiveness. If certain events are held in another country, additional guarantees should be provided by the authorities of such country/ies.

G1.1 Legal Undertaking

Provide a guarantee by the **Candidature Committee**, the **City**, the **National Olympic Committee** containing the following text:

"Following the invitation by the International Olympic Committee (the **"IOC"**) to the Candidature Committee, the City and the National Olympic Committee (the **"NOC"**) indicated below (together the **"Candidature Parties"**) to submit a formal candidature to host the XXV Olympic Winter Games (the **"Olympic Winter Games 2026"**), the Candidature Parties confirm and agree the following:

1. The Candidature Parties are aware of the contract which shall be executed with the IOC if the City is elected as Host City of the Olympic Winter Games 2026 (such contract, including all annexes and other commitments and documents forming part thereof, being referred to herein as the **"Host City Contract 2026"**) and, the City and the NOC confirm that they are prepared to sign the Host City Contract 2026 without reserve or amendment.
2. There is no legal obstacle to the performance by the City, the NOC and the Organising Committee of their obligations pursuant to the Host City Contract 2026 and, more generally, to the organisation of the Olympic Winter Games 2026 and Paralympic Winter Games 2026 in the Host City and Host Country in accordance with such contract.
3. As long as they are engaged in the Candidature Process 2026, the Candidature Parties will refrain from becoming a party to or approving or consenting to any act, contract, commitment or any other action contrary to or which might affect any of their obligations pursuant to the Host City Contract 2026.
4. Should the Candidature Parties have already entered into or approved or consented to a commitment which would be in conflict with, jeopardise, prevent or make impossible the fulfilment of any provision of the Host City Contract 2026, the Candidature Parties shall
 - i. bring such commitment to the attention of the IOC in writing no later than **11 January 2019**;
 - ii. declare that all such commitments shall be neither enforced nor enforceable vis-à-vis the IOC and that such commitments shall be deemed, as regards the IOC and any party with which the IOC may enter into an agreement with respect to the Games, to be null and void, unless specifically requested and/or approved in writing by the IOC; and
 - iii. take all steps necessary to terminate or cause to be terminated all such commitments which would be contrary to the obligations stipulated in the Host City Contract 2026.

6.1 Core Guarantees

G1.1 Legal Undertaking	5. The Candidature Parties will abide by the Olympic Charter in all matters related to their candidature to host the Olympic Winter Games 2026. 6. This Undertaking shall be governed by the laws of Switzerland, excluding the principles of conflicts of laws. Any dispute arising during the period of	the candidature of the city, in connection with this Undertaking, shall be definitively settled by the Court of Arbitration for Sport in Lausanne, pursuant to the Code of Sports-related Arbitration. The arbitration shall take place in Lausanne, Switzerland and the procedure shall be conducted in English.
G1.2 Guarantee by the National Government	Provide a guarantee from the government of your country (including where necessary a confirmation by any other authority or entity competent for the matters described below) including the following commitments: 1. Guarantee to respect the Olympic Charter in all activities related to the organisation of the Olympic Winter Games 2026 in the Host City and Host Country, in particular: i. Acknowledgement of the prohibition of any form of discrimination with regard to a country or a person on grounds of race, colour, sex, sexual orientation, language, religion, political or other opinion, national or social origin, property, birth or other status; and ii. Acknowledgement that each holder of the Olympic Identity and Accreditation Card and Paralympic Identity and Accreditation Card, together with a passport or other official travel documents of the holder, shall authorise entry into the Host Country and shall allow the holder to stay and perform his/her Olympic (or Paralympic) function for the duration of the Olympic Winter Games 2026 (or Paralympic Winter Games 2026, as applicable), including a period not exceeding one month before and one month after the Olympic Winter Games 2026 (or Paralympic Winter Games 2026, as applicable).	2. Guarantee that necessary measures will be taken so that, in all activities related to the organisation of the Olympic Winter Games 2026 and Paralympic Winter Games 2026: i. human rights are protected and respected and any violation of human rights is remedied in a manner consistent with international agreements, laws and regulations applicable in the Host Country and in a manner consistent with all internationally-recognised human rights standards and principles, including the United Nations Guiding Principles on Business and Human Rights, applicable in the Host Country; ii. any act involving fraud or corruption is prevented or remedied, in a manner consistent with any international agreements, laws and regulations applicable in the Host Country and all internationally-recognised anti-corruption standards applicable in the Host Country; and iii. any international agreements, laws and regulations applicable in the Host Country, with regard to planning, construction, protection of the environment, health and safety, labour and working conditions and cultural heritage are respected.

6.1 Core Guarantees

G1.2 Guarantee by the National Government

3. Guarantee that there are no legal obstacles to the organisation of the Olympic Winter Games 2026 and Paralympic Winter Games 2026 in the Host City and Host Country in accordance with the Host City Contract 2026.
4. Guarantee that all necessary measures will be taken to ensure the following:
 - i. the National Anti-Doping Organisation is compliant with the World Anti-Doping Code;
 - ii. the National Anti-Doping Organisation has the resources, experience and expertise to deliver doping control programmes nationally and internationally and commits to supporting the OCOG with advice, personnel training and resources as prescribed by the World Anti-Doping Agency (WADA);
 - iii. cooperation and sharing of information between the sports authorities and the public authorities (police, customs) in relation to the fight against doping and to implement the commitments of the Host Country under the UNESCO Convention against Doping in Sport and the World Anti-Doping Code; and
 - iv. the respect of all other arrangements specified by WADA and the IOC in relation to the anti-doping regime leading into and during the Olympic Winter Games 2026 and Paralympic Winter Games 2026.

In addition, if and to the extent applicable according to the competence of the National Government under applicable laws, the guarantee must include the following commitments:

- A. Guarantee for the safety and the peaceful celebration of the Olympic Winter Games 2026 and Paralympic Winter Games 2026. This guarantee must describe the respective responsibilities of all relevant authorities (financial, planning, operational, etc.) and must state which authority has the ultimate responsibility for all security matters.
- B. Guarantee confirming that services to be provided by the National Government will be made available at no cost to the Organising Committee (OCOG) and providing a list of all such services. If applicable, the guarantee should indicate where a contribution from the OCOG would apply.

6.1 Core Guarantees

G1.3 Guarantees by Regional authorities and other cities hosting Games sites

Provide guarantees from the **government of each region or city (other than the Host City) hosting Games sites** (including where necessary a confirmation by any other authority or entity competent for the matters described below) including the following commitments:

“[Name(s) of the duly authorised representative(s)] hereby confirm(s) that the government of the region [or city]

1. Guarantee to respect the Olympic Charter in all activities related to the organisation of the Olympic Winter Games 2026.
2. Guarantee that appropriate measures will be taken so that, in all activities related to the organisation of the Olympic Winter Games 2026 and Paralympic Winter Games 2026,
 - i. human rights are protected and respected and any violation of human rights is remedied in a manner consistent with international agreements, laws and regulations applicable in the Host Country and in a manner consistent with all internationally-recognised human rights standards and principles, including the United Nations Guiding Principles on Business and Human Rights, applicable in the Host Country;
 - ii. any act involving fraud or corruption is prevented or remedied, in a manner consistent with any international agreements, laws and regulations applicable in the Host Country and all internationally-recognised anti-corruption standards applicable in the Host Country; and

- iii. any international agreements, laws and regulations applicable in the Host Country, with regard to planning, construction, protection of the environment, health and safety, labour and working conditions and cultural heritage are respected.

3. Guarantee that there are no legal obstacles to the organisation of the Olympic Winter Games 2026 and Paralympic Winter Games 2026, or specific events thereof, in the concerned region [or city] in accordance with the Host City Contract 2026.

In addition, if and to the extent applicable according to the competence of the regional government or relevant city government under applicable laws, the guarantee must include the following commitments:

- A. Guarantee for the safety and the peaceful celebration of the Olympic Winter Games 2026 and Paralympic Winter Games 2026. This guarantee must describe the respective responsibilities of all relevant authorities (financial, planning, operational, etc.) and must state which authority has the ultimate responsibility for all security matters.
- B. Guarantee confirming that services to be provided by the regional government, or relevant city government, will be made available at no cost to the OCOG and providing a list of all such services. If applicable, the guarantee should indicate where a contribution from the OCOG would apply.

6.1 Core Guarantees

G1.4 Guarantee by the City

To the extent applicable based on the competence of the **City** under applicable laws of the host country, provide a guarantee from the **City** (including where necessary a confirmation by any other authority or entity competent for the matters described below) including the following commitments:

1. Guarantee for the safety and the peaceful celebration of the Olympic Winter Games 2026 and Paralympic Winter Games 2026. This guarantee must describe

the respective responsibilities of all relevant authorities (financial, planning, operational, etc.) and must state which authority has the ultimate responsibility for all security matters.

2. Guarantee confirming that services to be provided by the City will be made available at no cost to the Organising Committee (OCOG) and provide a list of all such services. If applicable, indicate where a contribution from the OCOG would apply.

G1.5 OCOG Shortfall

Provide a financial guarantee from the **competent bodies**, or other forms of financial guarantees, covering any potential economic shortfall of the OCOG.

In such guarantee, the guarantor (respectively, each of the guarantors, if there are more than one) shall specifically confirm the following:

1. The guarantor is aware of the principles set forth in terms of the Broadcast Refund Agreement to be entered into by the IOC and the OCOG pursuant to the Host City Contract 2026, which, in particular, impose on the OCOG the obligation to reimburse to the IOC advances in payment or other contributions made by the IOC to the OCOG before the Closing Ceremony of the Olympic Games and which the IOC may be required to reimburse to rights-holding broadcasters if any contingency event occurs (such as, without

limitation, full or partial cancellation or relocation of the Games, as set out in more detail in the Broadcast Refund Agreement and as may be updated from time to time in accordance with the terms of the relevant broadcast rights agreements entered into between the IOC and rights-holding broadcasters (together, "**Contingency Events**"); and

2. Through the shortfall guarantee, the guarantor shall, in particular and without limiting the general nature of such shortfall guarantee, guarantee the performance of the OCOG's reimbursement obligations towards the IOC pursuant to the Broadcast Refund Agreement as a consequence of any Contingency Event.



88 KOVACEVIC

51 BREZDICE

28 KANJIC

91 MUSIC

51 KOBAR

7 PRETNAR

8 JESIC

12 D. RUOMAN

9 KALINICAR

4 TINEZEL

35 MURSAJ

55 SABOLIC

61 PANCE

24 TICAR

14 POOLIPNIK

71 GOLICIC

22 M. RUOMAN

7 VODEVAR

17 PAVLIN

11 KOPITAR

23 KRISTAN

6.2 Additional Guarantees

Please find below a list of guarantees to be submitted by **12 April 2019**

All guarantees listed below must be submitted to the IOC, in the form and substance of legally binding commitments including all elements and terms indicated in this section. The IOC reserves the right to request further information from the Candidature Committee, the City or the NOC in relation to these guarantees or their legal effectiveness. If certain events are held in another country, additional guarantees should be provided by the authorities of that country(ies).

G2.1 Guarantee by National Government, Regional authorities and other cities hosting Games sites.

Support to the performance of the Host City Contract 2026 by the City, the NOC and the Organising Committee

Provide guarantees from the **National Government and/or other competent national authorities, as well as from the authorities of the concerned regions and cities hosting Games sites (other than the Host City)** in which such authorities:

1. acknowledge that their support of the City, the NOC and the OCOG and their cooperation with these entities, as well as with the IOC and other Olympic stakeholders, constitute essential conditions for the successful planning, organising, financing and staging of the Olympic Winter Games 2026 and Paralympic Winter Games 2026 in accordance with the requirements of the Host City Contract 2026;
2. confirm their commitment to take all necessary measures in their competence, including where applicable through the adoption and implementation of any temporary regulatory measures, as may be necessary in order for the City, the NOC and the OCOG to fulfil all their obligations under the Host City Contract 2026 and other relevant agreements; and
3. confirm that such measures mentioned under paragraph 2 will include in particular all measures necessary for the fulfilment of the following elements in accordance with the specific requirements and timeframes specified in the Host City Contract 2026:

i. In relation to the protection of Olympic Properties in the Host Country

- Adequate and continuing legal protection of Olympic Properties in the Host Country in the name of the IOC;
- Appropriate legislation to ensure protection of the IOC's rights and interests in relation to the Olympic Winter Games 2026 (such as, without limitation, regarding protection against unauthorized street trading, unauthorised ticket resale, unauthorised live sites and public viewing events, unauthorised broadcast or retransmission of Games images, ambush marketing and counterfeit merchandise; and securing of advertising space); and
- Procedures and remedies allowing for timely resolution of disputes related to above-mentioned matters

ii. In relation to customs

Entry into the Host Country of all equipment and supplies for the purposes of the Games and for use by the IOC and other relevant Olympic stakeholders without duties, customs, taxes or similar charges being payable in the Host Country.

6.2 Additional Guarantees

iii. In relation to immigration

- Entry into the country of all accredited persons in possession of a valid passport and an Olympic Identity and Accreditation Card and ability for these persons to carry out their Olympic function; and
- Application of labour laws and regulations of the Host Country in a manner that does not prevent or hinder the performance by such accredited persons of their Olympic functions

iv. In relation to work permits

Issuing of entry visas and work permits to Olympic-related personnel requiring to perform certain Olympic functions in the Host Country in an expedited and simplified manner and without any fees or similar charges being payable in the Host Country.

v. In relation to taxes

Implementation of tax legislation in a manner guaranteeing:

- ability for the OCOG to enjoy full benefit of the payments or other contributions made available by the IOC or IOC-controlled entities, without being impacted by direct or indirect taxes due in the Host Country;
- absence of any impact by direct or indirect taxes due in the Host Country on the IOC, IOC-controlled entities and Official Timekeeper in relation to their payments or other contributions to the OCOG;
- absence of double taxation for athletes or other Olympic stakeholders in the Host Country upon the occasion of the Games; and
- treatment of IOC and other Olympic stakeholders that is no less favourable than the treatment of OCOG's marketing partners or other domestic operators with regard to indirect taxes

vi. In relation to venues and infrastructure

Delivery of (i) power, (ii) telecommunications infrastructure, (iii) fixed and mobile telecommunication capacity as well as (iv) frequencies, in an appropriate level and quality to meet the needs of the Olympic Games 2026 accompanied by corresponding support services.

vii. In relation to medical matters

Responsibility for all aspects of medical and health services related to the Olympic Winter Games 2026 and ability for team physicians to treat their national delegation in the Host Country during the period of the Games.

viii. In relation to media freedom

Absence of restrictions on the freedom of the media to provide independent news coverage of the Olympic Winter Games 2026 and related events, on the editorial independence of the material broadcasted or published by the media and on the right of participants and spectators to access and use major international social media.

ix. In relation to sport betting / manipulation of competitions

Absence of involvement in, and no support of, any sport betting in relation to the Olympic Winter Games 2026 and support of the IOC in protecting the integrity of sport with regards to sport betting and manipulation of competitions in relation to the Games.

6.2 Additional Guarantees

	x. In relation to other major events Absence of major events with potential adverse impact on the Games. xi. In relation to the coin and banknote programme of the OCOG In case any coin and banknote programme is planned to support the financing of the Olympic Winter Games 2026, a confirmation that such programme will be conducted in cooperation with the OCOG and a guarantee that a share of the revenues derived from such programme will be allocated to the OCOG and the IOC.	xii. In relation to the Paralympic Winter Games 2026 Confirmation that all measures covered by this guarantee will also apply mutatis mutandis to the Paralympic Winter Games 2026, and the IPC, National Paralympic Committees, Paralympic Sports Federations and other concerned Paralympic stakeholders as may be reasonable in the circumstances. [Please note that the above list is to be adapted based on the respective competences of the relevant authorities, ensuring however that confirmations regarding all elements listed above are provided.]
G2.2 Marketing (model JMPA provided separately)	Enclose one fully executed copy of the Joint Marketing Programme Agreement (JMPA), including the written guarantees from each National Sports Federation as well as other required appendices in your Guarantees File.	Note: A draft version of the JMPA should be sent to the IOC for review by 31 January 2019 .
G2.3 Marketing (model PJMPA provided separately)	Enclose one fully executed copy of the Paralympic Joint Marketing Programme Agreement ("PJMPA"). Note: A draft version of the PJMPA should be sent to the IPC for review by 31 January 2019 .	
G2.4 Marketing	Provide a guarantee from the Candidature Committee and the City stating that binding options have been secured from relevant third parties for the acquisition of all existing or hereafter developed outdoor advertising space (e.g. billboards): at any premises of the sites at which competitions or official events and activities of the Olympic Winter Games 2026 will be held as well as any neighbouring	land and facilities up to five hundred metres in and around the perimeter of such sites; and on public transport (e.g. buses, metro, trams, etc.) and adjacent parking facilities in the Host City and in cities having an operational role in the staging of the Olympic Winter Games 2026 (e.g. venue cities, ports of entry, transport hubs (including indoor or outdoor advertising at airports)).

6.2 Additional Guarantees

G2.5 Finance – Olympic Village, IBC/MPC, Media Village and other Venues	Referring to Table 13 (Venue Funding and Development) identify all investments and provide guarantees from the relevant authorities, or private developers/owners for the financing and delivery of the following venues, including for all works, in relation to: 1. Olympic Village(s) 2. Opening / Closing Ceremony venue 3. IBC/MPC 4. Media Village(s) 5. Competition and training venues	For each venue, please indicate the venue number and state percentage of costs covered by the different entities. For the Olympic Village, provide an underwriting from the local, regional or national government or some other reliable underwriting mechanism, in the event of a shortfall in the financing of the Olympic Village.
G2.6 Finance – Transport Infrastructure	Referring to Tables 71a, 71b, 71c and 71d (Transport Infrastructure) provide guarantees from the relevant authorities, or private developers/owners for the financing and delivery of each of the transport projects listed in the tables.	
G2.7 Venues - Venue use agreements (Model guarantee provided separately)	For all Key Olympic Venues (competition venues, Opening/Closing Ceremony venue(s), Olympic Village(s), Media Village(s) and other villages and IBC/MPC), provide written guarantees from all current and future owners, which grant use of venue and control, to the OCOG, of all commercial rights in relation to existing or hereafter developed Olympic venues (including but not limited to the terms and conditions listed in the "Clean Venue Appendix") for the period the OCOG has control of the venue, including test	events. The guarantee should also include the obligation to transfer the terms of the guarantees provided to future owner(s) in case of sale. Please indicate the unique number code for each venue on the guarantee.
G2.8 Venues - Venue use agreements Paralympic Games (Model guarantee provided separately)	Provide a guarantee from all current and future owners for the use of the venue(s) and control of commercial rights for all competition and non-competition venues which will be used for the Paralympic period and which is not already covered by the venue use guarantee above.	

6.2 Additional Guarantees

G2.9 Venues - Accessibility	Provide a guarantee from the competent authorities stating the national and international accessibility standards to be applied for the Paralympic Winter Games 2026 (including in the Olympic and Paralympic Village) and confirming that accessibility will be fully integrated into the planning and construction phases.
G2.10 Venues and infrastructure - sustainability	Provide (a) guarantee(s) from the competent authorities stating that: • New venues will not be located in or adjacent to an environmentally protected area • The sites chosen for the construction of new venues is in keeping with the city development plan and the standards to be met to obtain planning permission • Appropriate measures will be taken to mitigate to the fullest possible extent, any unfavourable environmental or social impacts caused by the construction of (or other works on) Games venues and other Games-related development projects • All venue construction and infrastructure development projects necessary for the organisation of the Olympic Winter Games 2026 and Paralympic Winter Games 2026 will comply with: a. Local, regional and national regulations and acts b. International agreements and protocols, ratified by the Government of the Host Country or otherwise applied in the Host Country (please list) with regard to planning, construction, protection of the environment, health and safety, labour and anti-corruption laws.
G2.11 Accommodation	Provide a guarantee from the appropriate authority confirming that construction authorisations have been issued for all planned new hotels as specified in Table 91 (Total Guaranteed Room Inventory).
G2.12 Accommodation	Provide a guarantee from the relevant authority or private entities (e.g. hotel owner) confirming the financing and delivery (including delivery dates) of any new hotels or other accommodation facilities that are included in Table 91 (Total Guaranteed Room Inventory).

6.2 Additional Guarantees

G2.13 Accommodation (model guarantee provided separately)	Provide guarantees from all individual hotels and other accommodation (villages, apartments, etc.) owners listed in the guaranteed accommodation Table 91 (Total Guaranteed Room Inventory) guaranteeing, for all stakeholder groups: • Room availability (from 14 nights prior to the Opening Ceremony until 2 nights after the Closing Ceremony) • Room rate in USD (from 14 nights prior to the Opening Ceremony until 2 nights after the Closing Ceremony)* • Minimum stay/room block waves, if applicable • Timelines and financing of hotel upgrades, if applicable • Price control mechanism / formula for services other than room rates * The guarantee must state that if the actual room rate in 2026 is lower than the guaranteed room rate provided, the lower rate shall apply. • Fixed rates for function room space • Obligation to transfer the terms of the guarantees provided to future owner(s) in case of sale - up to and including the Olympic Winter Games 2026 Please mark the unique accommodation facility number as per Table 91 (Total Guaranteed Room Inventory) on each guarantee and provide the guarantees in numerical order. Please note that, the OCOG will be required to develop a detailed contract with each hotel/ accommodation owner.
G2.14 Transport	Should your project involve dedicated and priority Games lanes, please provide a guarantee from the relevant authorities that such a system can and will be implemented.
G2.15 Paralympic Games	Provide a guarantee from the National Paralympic Committee or other relevant national organisations representing people with disability affirming support of the candidature to host the Games.
G2.16 Paralympic Games	Provide guarantees from all funding sources obtained, including the government - national, regional, local or others - for the financing of the Paralympic Winter Games 2026.

7. Instructions for the Submission of the Candidature File



7 Instructions for the Submission of the Candidature File

The Candidature File (pdf) should be submitted separately in English and in French in A4 format on a USB key.

The Candidature File should have a maximum of 120 pages each for the English and for the French version (including all charts and maps/excluding cover pages, table of content and chapter markers).

Please provide 80 USB keys to the IOC:

- The USB key should contain a pdf of the Candidature File (separate Files in English and French), all tables in Excel format, all maps, site maps and all other documents and studies in pdf format

The following folders should be created on the USB key:

- Candidature File
- Tables
- Maps
- Site maps
- Other documents/studies

Guarantees are to be submitted separately as originals (with one set of copies in English) as well as in electronic format (5 separate USB keys). Please clearly reference the guarantee number on each guarantee.



Image Credits



Image Credits

Front cover Sochi 2014 Winter OG, Snowboard, Halfpipe Women – Semifinals, Li SHUANG (CHN) © 2014 / FRANCK FIFE/AFP/Getty Images

Page 1 Sochi 2014 Winter OG, Biathlon, team relay Mixed – Magdalena GWIZDON (POL) © 2014 / International Olympic Committee (IOC) / Huet, John

Page 3 Sochi 2014 Winter OG, Ice hockey Men – Final, Sweden (SWE) 2nd – Canada (CAN) 1st. Sidney CROSBY, captain from the team of Canada (CAN) has just score a goal © 2014 / International Olympic Committee (IOC) / Huet, John

Page 12 Sochi 2014 Winter OG, Skeleton, individual Men - Alexandros KEFALAS (GRE) © 2014 / International Olympic Committee (IOC) / KASAPOGLU, Mine

Page 20 Sochi 2014 Winter OG, Figure skating, ice dancing - Free dance, Pernelle CARRON (FRA) © 2014 / International Olympic Committee (IOC) / Huet, John

Page 21 Sochi 2014 Winter OG, Freestyle skiing, slopestyle Men – Qualification, Henrik HARLAUT (SWE), in mid-air © 2014 / International Olympic Committee (IOC) / Huet, John

Page 27 Sochi 2014 Winter OG, Nordic combined, individual Men normal hill (HS 106) - Tino EDELMANN (GER) jumping © 2014 / International Olympic Committee (IOC) / Graythen, Chris

Page 28 Sochi 2014 Winter OG, Cross country skiing, 15km skiathlon Women - Heidi WENG (NOR) 3rd. © 2014 / International Olympic Committee (IOC) / KASAPOGLU, Mine

Page 29 Sochi 2014 Paralympic Winter OG, Men's Super G, Corey PETERS (NZL) © 2014 Pennington, Tom/Getty Images

Page 33 Sochi 2014 Winter OG, Short Track Women's 1000m Semifinals, Jianrou LI (CHN), Elise CHRISTIE (GBR), Suk Hee SHIM (KOR) and Kexin FAN (CHN) © 2014 / Getty

Page 36 Sochi 2014 Winter OG, Speed skating, 3000m Women – Shoko FUJIMURA (JPN) © 2014 / International Olympic Committee (IOC) / Evans, Jason

Page 41 Sochi 2014 Winter OG, Luge, singles Women - Eunryung SUNG (KOR) © 2014 / International Olympic Committee (IOC) / KASAPOGLU, Mine

Page 42 Vancouver 2010 Winter OG, Alpine skiing, super-G Men – Aksel Lund SVINDAL (NOR) 1st puts in arms up in the air in sign of victory in the finish area © 2010 / International Olympic Committee (IOC) / Kasapoglu, Mine

Page 61 Sochi 2014 Winter OG, Biathlon, Women's 10 km Pursuit, Darya DOMRACHEVA (BLR) celebrates winning © 2014 / Getty

Page 83 Sochi 2014 Winter OG, Snowboard, slopestyle Men - Final, Staale SANDBECH (NOR) 2nd congratulates Sage KOTSENBURG (USA) 1st © 2014 / International Olympic Committee (IOC) / Evans, Jason

Page 84 Sochi 2014 Winter OG, Bobsleigh, two-man Women – Tanja MAYER and Fabienne MEYER

(SUI-1) at the start © 2014 / International Olympic Committee (IOC) / Kasapoglu, Mine

Page 90 Sochi 2014 Winter OG, Ice hockey Men - Quarterfinal, Sweden (SWE) 2nd - Slovenia (SLO).Team of Slovenia (SLO) gathered around his goalkeeper Robert KRISTAN (SLO) © 2014 / International Olympic Committee (IOC) / Evans, Jason

Page 97 Vancouver 2010 Winter OG, Snowboard, Parallel giant slalom Women – Qualifications, Claudia RIEGLER (AUT) © 2010 / International Olympic Committee (IOC) / Kishimoto

Page 98 Vancouver 2010 Winter OG, Opening ceremony – Delegations parade. The flag-bearer of the delegation of Belgium (BEL) Kevin van der PERREN (figure skating) © 2010 / International Olympic Committee (IOC) / Huet, John

Page 99 Sochi 2014 Winter OG, Curling Men – Bronze medal match, People's Republic of China (CHN) – Sweden (SWE), Xiaoming XU (CHN) and Dexin BA (CHN) © 2014 / International Olympic Committee (IOC) / Huet, John

© International Olympic Committee Château
de Vidy – Route de Vidy 9 – C.P. 356 – CH-1001
Lausanne/Switzerland www.olympic.org

Published by the International Olympic Committee
– October 2017

Original version: English

All rights reserved